

CECILIA V. ESTOLANO

SENIOR CITIES STRATEGIST



Cecilia V. Estolano is Green For All's Senior Cities Strategist. Green For All is a national organization which advocates for broad access and opportunity in the clean-energy economy. Ms. Estolano oversees the work of the Cities and States Program and the Capital Access Program and is charged with spearheading Green For All's effort to scale public-private partnerships as a means to grow family-supporting, green jobs in cities across the United States, particularly in under-served communities. She also promotes policies and practices that support green-construction and clean-tech manufacturing jobs.

Prior to joining Green For All, Ms. Estolano served as Chief Executive Officer (CEO) of the Community Redevelopment Agency of the City of Los Angeles (CRA/LA). With an annual budget of over \$726 million and a work program covering 32 project areas throughout the City of Los Angeles, CRA/LA is the largest redevelopment agency in the State of California. As CEO, Ms. Estolano redefined the role of CRA/LA to encompass a broad mission of creating economic opportunity and improving the quality of life for current and future generations living in CRA/LA project areas. Under Ms. Estolano's leadership, CRA/LA focused on creating family-supporting jobs, producing affordable and workforce housing, promoting sustainable urbanism and delivering significant, transformative investment to areas of Los Angeles that have not shared in the city's cycles of prosperity. During her tenure, CRA/LA rebuilt its housing department, adopted a landmark policy on local hiring in construction jobs receiving financial support from CRA/LA, adopted a Healthy Neighborhoods policy as a blueprint for incorporating sustainability principles throughout CRA/LA's practices, programs and projects, and created a \$42 million Land Acquisition Fund to jump-start development in underserved markets like South Los Angeles.

Prior to joining CRA/LA, Ms. Estolano was counsel in the Los Angeles office of Gibson, Dunn & Crutcher. She represented developer, private equity fund and lender clients in land use, zoning, redevelopment, environmental, real estate, energy and telecommunications matters. Ms. Estolano has appeared before state and local legislative, administrative and regulatory bodies and agencies as well as in state and federal court.

From 2001 to 2004, Ms. Estolano served as Special Assistant City Attorney for land use, economic development and environment for Los Angeles City Attorney Rocky Delgadillo, where she supervised 60 attorneys handling land use, real estate, redevelopment, economic development, public finance and environmental matters for the City of Los Angeles and the Los Angeles Community Redevelopment Agency. Ms. Estolano was the City's lead attorney on all major land use, real estate and economic development projects. She was also the City's top negotiator in achieving a landmark settlement in Clean Water Act litigation brought by the U.S. Department of Justice, U.S. EPA Region IX, the State of California and the Santa Monica Baykeeper regarding the City's sewer system.

Ms. Estolano was the Deputy Chair of the Environmental Protection Agency Review Team, Energy and Environment Group for the Obama Presidential Transition Team. She currently is a member of Senator Barbara Boxer's Judicial Advisory Committee, which advises the Senator on appointments for federal judges and the U.S. Marshal. Ms. Estolano was a member of the California Coastal Commission from 1999 to 2002. From 1993 to 1995, she served as Senior

Policy Advisor with the U.S. Environmental Protection Agency, where she advised the Assistant Administrator for Air and Radiation on mobile source regulations, state and local relations and California air quality issues. She served as Los Angeles Mayor Tom Bradley's Environmental Policy Advisor from 1991 to 1993.

Ms. Estolano has received numerous awards and recognition from groups as varied as the UCLA School of Public Affairs, the Mexican American Bar Association Foundation and the Los Angeles League of Conservation Voters. *California Lawyer* named Ms. Estolano one of five "High Performing Environmental Lawyers," in 2003. In 2001, *California Law Business*, named her one of "20 Under 40" in its annual selection of up-and-coming attorneys in California. *Los Angeles Business Journal* also named Ms. Estolano one of "20 Up-and-coming Women in the Latino Community," in 2000.

Ms. Estolano has sat on the boards of directors for a variety of organizations, including the California Redevelopment Association, Lambda Legal, California YMCA Youth and Government, the California League of Conservation Voters and Heal the Bay. She has served on the California Advisory Board of the Trust for Public Land, the Advisory Board of the Sustainable Cities Program at the University of Southern California and as Co-Chair of the U.S. EPA Clean Air Act Advisory Committee, Subcommittee on Energy, Transportation and Air Quality.

Ms. Estolano is a graduate of Boalt Hall School of Law and holds an M.A. in Urban Planning from UCLA. She received her undergraduate degree in Social Studies with honors from Harvard-Radcliffe Colleges. Ms. Estolano is a Regents Lecturer at UCLA where she teaches courses in Urban Planning.